



**HUACII, INC.**  
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## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of  
Ranch, Inc.

We have audited the accompanying statement of financial position of Ranch, Inc. (a Louisiana nonprofit organization) as of December 31, 1997, and the related statements of activities and cash flows for the year then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Ranch, Inc. as of December 31, 1997, and the changes in its net assets and its cash flows for the year then ended in conformity with generally accepted accounting principles.

In accordance with *Government Auditing Standards*, we have also issued our report dated August 31, 1998, on our examination of Ranch, Inc. internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grants.

Our audit was performed for the purpose of forming an opinion on the basic financial statements of Ranch, Inc. taken as a whole. The accompanying schedule of expenditures of Federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audit of State, Local, Government, and Non-Profit Organizations*, and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the

basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.



Luther C. Spaight & Company

New Orleans, Louisiana  
August 31, 1998

**WURCH, INC.****STATEMENT OF FINANCIAL POSITION  
AS OF DECEMBER 31, 1987****ASSETS****Current Assets**

Cash	\$	79,294
Accounts Receivable		4,241
Grant Receivable		243,051
Due From Other Programs (Note 2)		<u>88,000</u>

**Total Current Assets** 358,645

**Fixed Assets**

Property and Equipment (Note 4)		88,474
Accumulated Depreciation		<u>(14,130)</u>

**Fixed Assets (NET)** 74,344

**Other Assets**

Prepaid Insurance		<u>4,884</u>
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**TOTAL** \$ 438,884

**LIABILITIES AND NET ASSETS****LIABILITIES****Current Liabilities**

Due to Other Programs (Note 2)	\$	88,000
Payroll Taxes Payable		4,800
Accounts Payable		139,800
ICC - Deposits (Note)		<u>79,800</u>

**Total Current Liabilities** 311,600

**NET ASSETS**

**Total Net Assets** 89,000

**Total Liabilities and Net Assets** \$ 400,604

See Accompanying Notes to Financial Statements

**FRANCH, INC.****STATEMENT OF ACTIVITY  
FOR THE YEAR ENDED DECEMBER 31, 1992**

<b>REVENUE:</b>	
Grant Revenue	\$1,204,487
Contract Revenue	20,853
Interest Income	1,495
Miscellaneous Revenue	5,785
<b>Total Revenue</b>	<b>\$1,232,620</b>
<b>EXPENSES:</b>	
Support Services:	
Salaries	854,950
Group Insurance	79,075
Payroll Taxes	62,800
Client Salaries	5,765
<b>Total Support Services</b>	<b>\$1,002,590</b>
Program Services:	
Repair/Maintenance	4,818
Depreciation Expense	14,118
Equipment - Lease	1,500
Office Rent	88,400
Insurance	5,240
Convention and Travel	55,754
Travel - Local	15,098
Contract/Printing	2,873
Printing and Binding	2,012
Computer Services	58,884
Consultants	74,541
Accounting & Auditing	12,879
Computer Supplies	22,751
Office Expense	51,653
Postage	1,426
Information Services	55,787
Dues and Membership	1,089
Supplies and Materials	5,481
Donations	95,360
Interest Expense	5,748
Maintenance	24,476
<b>Total Program Services</b>	<b>479,830</b>
<b>Total Expenses</b>	<b>\$1,482,420</b>
<b>CHANGE IN NET ASSETS</b>	<b>\$ (24,710)</b>
<b>NET ASSETS, BEGINNING OF YEAR</b>	<b>54,300</b>
<b>PLUS (MINUS) ADJUSTMENT (NOTE 2)</b>	<b>75,800</b>
<b>NET ASSETS, END OF YEAR</b>	<b>\$ 29,590</b>

See Accompanying Notes to the Financial Statements.

**BIMOR, INC.****STATEMENT OF CASH FLOWS  
FOR THE TWELVE MONTHS ENDED DECEMBER 31, 1997****CASH FLOWS FROM OPERATING ACTIVITIES:**

Changes in Pre-Accts	\$	(25,712)
Adjustments to Reconcile Net Government Cash Expenditures to net Cash Provided by Operating Activities:		
Changes in Operating Assets and Liabilities:		
Depreciation	14,118	
Accounts Receivable	(8,241)	
Grant Receivable	4,608	
Prepaid Insurance	483	
Due From Other Programs	(48,629)	
Payroll Taxes Payable	5,085	
Due to Other Programs	48,508	
Accounts Payable	133,180	
LOC-Drydock Bank	<u>(28,585)</u>	

Net Increase in Cash From Operating Activities 12,881

**CASH FLOWS FROM INVESTING ACTIVITIES:**

Net Decrease in Cash From Investing Activities (1,290)

**CASH FLOWS FROM FINANCING ACTIVITIES:**

Net Increase in Cash From Financing Activities 0

**NET INCREASE IN CASH** 12,881

**CASH, BEGINNING OF YEAR** 5,583

**CASH, END OF YEAR** \$ 28,244

See Accompanying Notes to the Financial Statements

## HILACEL, INC.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE TWELVE MONTHS ENDED, DECEMBER 31, 1997

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#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING PRINCIPLES

**General -** *Rusch, Inc. (the Organization)* is a nonprofit corporation which is located at 8515 Poydras St., in New Orleans, Louisiana. The Organization provides management consulting services to several substance abuse treatment centers in the New Orleans area. The program is primarily funded by grants from the Department of Health and Hospitals, Office of Alcohol and Drug Abuse.

**Basis of Accounting -** The financial statements of the Organization are prepared on the accrual basis of accounting. Accordingly, revenue is recorded when earned and expenses are recorded when incurred.

**Property and Equipment -** Depreciation is provided over the estimated useful lives, which ranges from 3 to 40 years, of the related assets using, primarily the straight-line method.

**Tax-exempt Status -** The Organization has been determined to be tax exempt under Section 501 (c) of the Internal Revenue Code.

**Cash -** Cash is comprised of cash on hand and in banks.

**Grant Receivable -** Management does not consider any of the receivables to be uncollectible at December 31, 1997. Therefore no allowance for doubtful accounts has been provided for.

#### 2. DUE TO/FROM OTHER PROGRAMS - Consists of the following:

Due To/From Target Cities	\$ 83,520
Due To/From Criminal Fund	(7,958)
Due To/From From CSAP	7,951
Total	<u>\$ 83,513</u>

### 3. FUND BALANCE ADJUSTMENT

Disputed payroll taxes existed in prior years which were resolved during this audit period. The resulting amount of \$75,000 is reflected as an adjustment to the beginning fund balance.

### 4. PROPERTY AND EQUIPMENT

Property and equipment consist of the following as of December 31, 1991:

Furniture and Fixtures	755
Equipment	15,712
TOTAL	<u>\$16,467</u>

**SUPPLEMENTAL INFORMATION**

**PLUCK, INC.**

**STATEMENT OF AIRBORNE**

**FOR THE YEAR ENDED DECEMBER 31, 2007**

	Target Costs 12 months	2007 12 months	2006 12 months	Spent Total
<b>REVENUE:</b>				
Direct Revenue	1,274,500	12,100	0	1,286,600
Indirect Revenue	0	0	39,000	39,000
Interest Income	900	1,100	0	1,000
Miscellaneous Revenue	2,600	3,000	0	5,600
<b>Total Revenue</b>	<b>1,279,600</b>	<b>16,200</b>	<b>39,000</b>	<b>1,324,800</b>
<b>EXPENSES:</b>				
<b>Support Functions:</b>				
Salaries	600,000	55,100	60,000	665,100
Supplies/expense	60,500	2,900	0	63,400
Property Tax & expense	60,000	4,000	600	64,600
Goodwill	9,100	0	0	9,100
<b>Total Support Functions</b>	<b>730,600</b>	<b>62,000</b>	<b>60,600</b>	<b>853,200</b>
<b>Program Functions:</b>				
Repair/Maintenance	4,000	0	0	4,000
Depreciation/expense	0	0	44,000	44,000
Equipment Lease	1,000	0	0	1,000
Office Rent	60,000	0	0	60,000
Insurance	2,200	0	0	2,200
Telephone & Travel	10,000	0	27,000	37,000
Travel & food	10,000	800	22,000	32,800
Construction	1,000	0	0	1,000
Professional Services	1,000	400	200	1,600
Contract Services	10,000	0	0	10,000
Materials	10,000	22,000	30,000	62,000
Administrative Building	0	0	13,800	13,800
Computer Supplies	10,000	100	0	10,100
Office Systems	100,000	1,500	0	101,500
IT/Help	1,000	0	200	1,200
Information Services	60,000	600	0,000	60,600
Contract Subscriptions	0	0	1,000	1,000
Gasoline & Mileage	1,000	0	2,100	3,100
Utilities	0	0	60,000	60,000
Interest Expense	0	0	1,000	1,000
Miscellaneous Expense	10,000	0	2,000	12,000
<b>Total Program Functions</b>	<b>390,000</b>	<b>24,100</b>	<b>100,800</b>	<b>514,900</b>
<b>Identify expense</b>	<b>1,114,400</b>	<b>86,100</b>	<b>161,400</b>	<b>1,361,900</b>
<b>CHANGES IN NET ASSETS</b>	<b>165,200</b>	<b>31,100</b>	<b>167,600</b>	<b>363,900</b>

RUACH, INC.

SCHEDULE OF FEDERAL AWARDS  
 FOR THE TWELVE MONTHS ENDED DECEMBER 31, 1997

Federal Grantor/ Pass Through Grantor	Federal Contract Number	Expenses
Department of Health and Hospitals/Office of Alcohol and Drug Abuse	ADA-96-00-0037	\$ 1,149,604
City of New Orleans	96-HLTH-065	<u>53,452</u>
Total		\$ <u>1,203,056</u>



## LUTHER C. SPEIGHT & COMPANY

A Corporation of Certified Public Accountants  
and Management Consultants

### REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors of  
Ranch, Inc.

We have audited the financial statements of Ranch, Inc. as of and for the year ended December 31, 1993, and have issued our report thereon dated August 31, 1998. We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### Compliance

As part of obtaining reasonable assurance about whether Ranch, Inc.'s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance that are required to be reported under *Government Auditing Standards* which are described in the accompanying schedule of findings and questioned costs as item #1.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered Ranch, Inc.'s internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. However, we noted certain matters involving the internal control over financial reporting and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention related to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgement, could adversely affect Ranch, Inc.'s ability to record, process, summarize and report financial data consistent with the assertions of management in the financial statements. Reportable conditions are described in the accompanying schedule of findings and questioned costs as item #1.

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that

misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe none of the reportable conditions described above is a material weakness.

This report is included for the information of the audit committee, management and federal auditing agencies and pass-through entities. However, this report is a matter of public record and its distribution is not limited.



Lester C. Speight & Company

New Orleans, Louisiana  
August 31, 1998



## LUTHER C. SPEIGHT & COMPANY

A Corporation of Certified Public Accountants  
and Management Consultants

### REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

To the Board of Directors of  
Ranch, Inc.

#### Compliance

We have studied the compliance of Ranch, Inc. with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement that are applicable to each of its major federal programs for the year ended December 31, 1997. Ranch, Inc.'s major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of Ranch, Inc.'s management. Our responsibility is to express an opinion on Ranch, Inc.'s compliance based on our audit.

We conducted our audit of compliance in accordance with generally accepted auditing standards; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Ranch, Inc.'s compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on Ranch, Inc.'s compliance with those requirements.

In our opinion, Ranch, Inc. complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended December 31, 1997. However, the results of our auditing procedures disclosed instances of noncompliance with those requirements that are required to be reported in accordance with OMB Circular A-133 and which are described in the accompanying schedule of findings and questioned costs.

#### Internal Control Over Compliance

The management of Ranch, Inc. is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and

grants applicable to federal programs. In planning and performing our audit, we considered Beach, Inc.'s internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that non-compliance with applicable requirements of laws, regulations, contracts and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

This report is intended for the information of the audit committee, management and federal awarding agencies, and pass through entities. However, this report is a matter of public record and its distribution is not limited.



Arthur C. Speight & Company

New Orleans, Louisiana  
August 31, 1998

**RUACOL INC.**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
**FOR THE TWELVE MONTHS ENDED, DECEMBER 31, 1997**

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**FINDINGS # 1: CURRENT YEAR AUDIT NOT ENGAGED TIMELY**

**QUESTIONED COST: NOT APPLICABLE**

**CONDITION:**

*During our audit it was noted that Ruacol, Inc. did not engage their audit in a timely manner.*

**EFFECT OF CONDITION:**

The effect of this condition is the organization's noncompliance with the requirements in Louisiana revised statute (LSA-RS) 24:513.

**CRITERIA:**

*The audit must be completed within six months of the close of the fiscal year, or if engaged after the close of the fiscal period, within six months of the engagement agreement.*

**RECOMMENDATION:**

*The audit should be engaged within six months of the fiscal year, or completed within six months of the engagement agreement.*

**MANAGEMENT RESPONSE:**

*Our organization has already made arrangements to contract auditors for the period ended December 31, 1998.*

**BIACII, INC.**  
**UPDATE OF PRIOR YEAR FINDINGS**  
**12/31/97**

	<u>Resolved</u>	<u>Unresolved</u>
Finding #1 Current year audit not engaged timely		X
Finding #2 Payroll tax expenses not recorded properly	X	
Finding #3 The accounting system was not properly maintained. The sub-ledgers were not reconciled to the general ledger.	X	

## MANAGEMENT CORRECTION ACTION PLAN

As of the issuance date of the audit report, we have not received the Management Correction Action Plan.

#### DATA COLLECTION FORM

*As of the issuance date of the audit report, we have not received a signed copy of the data collection form from the auditee. Therefore, the copy accompanying this report is unsigned.*